

STRATEGIC REVIEW  
OF THE  
IUCN ENVIRONMENTAL LAW  
PROGRAMME AND CENTRE

May 2007

ANNEXES

1. Terms of reference
2. ELP/ELC Review Matrix
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## ANNEX 1

### Terms of Reference Strategic Review of the Environmental Law Programme and Centre

25 July 2006

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#### Context and Rationale

As part of the evaluation system set out in the IUCN Evaluation Policy, IUCN undertakes a series of strategic reviews organizational units and thematic programmes on a regular basis. These reviews typically assess a range of key performance criteria, including relevance, effectiveness, efficiency, impact and sustainability of an IUCN organizational unit (Global Thematic Programme, Regional, Outposted or Country Office) and cover the unit's Programme, Strategies and Operations.

The IUCN Environmental Law Programme and Centre has been included in the 2006 strategic review cycle at the request of the Director-General and the Head of the Environmental Law Programme for the broad purpose of investigating and clarifying the Environmental Law Programme and Centre's mandate, programmatic niche and operations to improve its performance and financial viability. This review will also examine the role of the Environmental Law Library, ECOLEX and the Partner Centres.

#### The IUCN Environmental Law Programme and Law Centre

The IUCN Environmental Law Centre (ELC) is located in Bonn, Germany and was established in 1970.

The Centre houses two extensive libraries, on Legislation, Treaties and Case Law, and Literature and Soft Law and is the headquarters for the UNEP, FAO, IUCN Management Unit for the joint initiative known as ECOLEX - the vehicle through which the three organizations provide web based access to their comprehensive holdings of environmental law information.

The ELC is a part of the network of environmental law expertise that comprises the IUCN Environmental Law Programme (ELP) and it works in collaboration with the whole of the IUCN family, together with many other partners from across the globe, in advancing environmental law, including:

- IUCN Commission on Environmental Law members
- IUCN staff and focal points in IUCN Headquarters and Regional and Country Offices in 42 offices around the world
- Thirteen regional 'partner centers' and the other institutional partners with whom the ELP has memoranda of understanding



The Environmental Law Programme is an integrated programme of activities that assists decision makers with information, legal analysis, advisory services, legislative drafting, mentoring and capacity building at national, regional and global levels. The Programme also provides the opportunity and the forum for governments, non-government organizations and others to network and to share information and discuss ideas.

The mission of the IUCN Environmental Law Programme (the ELP) is: *To advance sustainability through the development of legal and policy concepts and instruments, and through building the capacity of societies to develop and implement environmental law and policy, in furtherance of the IUCN Mission.*

### Priority Areas

The priority areas for the ELP are reflected in the IUCN Programme, the ELC Strategic Workplan and through the ELP Strategic Plan.

IUCN has a long history of involvement with the negotiation and implementation of international treaties. The following treaties are regarded as 'priority IUCN treaties:'

- Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES)
- Convention on Wetlands of International Importance especially as Waterfowl Habitat (Ramsar Convention)
- World Heritage Convention (WHC)
- Convention on Migratory Species (CMS)
- Convention on Biological Diversity (CBD)

The ELP is regarded as the principal body of legal expertise in relation to these treaties (and the protocols developed under them) and it links their implementation to other conventions, events and processes.

Many other treaties are also of key significance to the IUCN. They include:

- Convention to Combat Desertification (CCD)
- Framework Convention on Climate Change (FCCC)
- United Nations Convention on the Law of the Sea (Pt 12 and related instruments)(UNCLOS)

ELP also works to identify and address cross cutting issues. There is an emphasis placed on environment impact assessment (EIA), strategic impact assessment (SIA) and on taking an active role in engaging with social and economic issues. Other cross cutting issues include: compliance and enforcement, liability and procedural rights.

### Purpose and Objectives of the Review

The overall purpose of this review is to provide analysis, recommendations and options for the MedWet Committee to support organizational restructuring.

The specific objectives of the review are:

- Assess the current programmatic focus and niche (relevance); modes of delivery (effectiveness, efficiency) and suggest where programmatic focus and modes of delivery should change;

- Assess the organizational model and operational systems, including office location, that underpin the programme;
- Assess the business model or strategies of the Environmental Law Programme;
- Assess the role of the Law Library-ECOLEX, and the Partner Centers in delivering the Environmental Law Programme;
- Develop options and scenarios based on the above to guide the future development of the Environmental Law Programme.

## Intended Audience and Uses of the Review

This external review is commissioned by the Director General at his request for the purpose of assessing options for organizational renewal and programmatic reorientation. The review will be managed by the Director Global Programme.

The intended users of the review include IUCN Senior Management, the Head of the Environmental Law Programme in collaboration with key stakeholders.

## Qualifications of the Review Team

The review team will be comprised of one senior evaluation specialist and one young professional from either IUCN.

The senior evaluation specialist is expected to possess sufficient independence from the Environmental Law Programme and the following:

- At least ten years experience leading and conducting evaluations;
- The demonstrated ability to review programme focus, relevance, effectiveness and efficiency, organizational structures and management, and financial viability;
- Experience in reviewing
- The ability to lead and mentor a young professional through the evaluation process;
- Ability to communicate orally and in writing in English.

The young professional (35 years and younger) should possess the following:

- A professional position within IUCN;
- Experience in social survey design, administration and analysis;
- Experience in preparing interview protocols, conducting interviews and qualitative data analysis;
- Ability to communicate orally and in writing in English.

Both candidates will be required to file a CV and example of written work with the Ramsar Convention Secretariat (and/or Global Programme Team, IUCN). The example of written work of the senior evaluation specialist should be an example of a recently conducted evaluation which the senior evaluation specialist led.

## Methodology

To address the key objectives and answer the major questions of the external review, the review team will collect quantitative and qualitative data from key stakeholders of the Environmental Law Programme, including IUCN HQ and Regional staff, the Commission

on Environmental Law, ECOLEX partners FAO and UNEP, Partner Centers and other external stakeholders.

Data collection instruments will include documentation analysis, semi-structured interviews with stakeholders listed above, to reach a representative sample of all stakeholder groups. It is the responsibility of the external review team to design data collection instruments.

## Schedule

The review is expected to take place in the third quarter of 2006. Exact dates are still to be confirmed.

## Outputs and Deliverables

The Review process will deliver the following outputs:

1. An **evaluation workplan**, including a final evaluation matrix of questions, indicators, data sources and methods, a schedule of activities and all interview protocols or questionnaires (responsibility – review team).
2. **Detailed Review report** containing evidence based findings and recommendations addressing each of the objectives and questions of the review, with analysis to support findings and recommendations (responsibility – review team).
3. **Management Response and Action Plan** to implement the (agreed) recommendations of the review (responsibility – Environmental Law Programme)

Dates are to be negotiated for deliverables, but ideally according to the Schedule (above).

## Review Budget

A detailed budget will be developed in consultation with Global Programme Team and will depend on the composition of the review team and requirements for level of effort and travel.

## ANNEX 2 ELP Review Evaluation Matrix (revised 25 July)

<b>Evaluation Issues</b>	<b>Questions</b>	<b>Sub-questions</b>	<b>Indicators</b>	<b>Data sources and analysis methods</b>
Programmatic Relevance (organizational performance)	To what extent is the Environmental Law Programme relevant?	<p>To what extent is the Environmental Law Programme relevant to IUCN (Programme, global thematic programmes and regional programmes)?<sup>1</sup></p> <p>To what extent are the products and services delivered by the Environmental Law Programme relevant to the intended users?</p> <p>To what extent is the Environmental Law Programme Relevant to the external environment?</p> <p>Who are Environmental Law Programme's competitors?</p> <p>Based on the above, what else should be included in the ELP's programme?</p> <p>What is currently included in the ELP's programme that is not relevant or not a priority to its stakeholders?</p>	<p>Evidence of environmental law in other component programmes<sup>2</sup>; perception of relevance from component programmes</p> <p>High degree of satisfaction of ELP's products and services by</p> <p>Perception of relevance from external stakeholders, including donors</p> <p>Convergence of ELP's environmental law work with others; absence of clear niche for ELP based on that convergence</p>	<p>Analysis and inventory of environmental law work based on Interseasonal plans, interviews with component programmes</p> <p>Analysis based on inventory of products and services, interviews with stakeholders</p> <p>Analysis based on interviews with external stakeholders</p> <p>Analysis of external environment</p>
<b>Evaluation Issues</b>	<b>Questions</b>	<b>Sub-questions</b>	<b>Indicators</b>	<b>Data sources and analysis</b>

<sup>1</sup> Assumes that the ELP is relevant to the ELC because they have a shared programme (we may want to challenge this assumption)

<sup>2</sup> Component programme is a generic term describing both global thematic programmes and regional programmes

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Effectiveness of Programmatic Delivery (organizational performance)	To what extent is the Environmental Law Programme delivered effectively?	How does ELP develop its intersessional and annual programme and workplans? Is this an effective mode of programme planning? Who participates in the ELP programme planning process? Is this an appropriate mix of stakeholders? Who else should be involved? Whose participation inhibits programme planning?	Identifiable and effective programme planning processes	<b>methods</b> Analysis based on document review and interviews with ELP staff
		How clear are the intersessional programme and annual workplans of ELP? Is there a clear relationship between programme delivery, reporting and planning?	Clearly defined results for both intersessional and annual plans, clear reporting against intersessional and annual plans, clear link between programme delivery and subsequent plans.	Analysis based on document review and interviews with ELP staff
		What products and services does the ELP deliver? To whom? To what degree are key stakeholders satisfied with the ELP's products and services?	Strong positive perception from stakeholders on relevance and quality of ELP products and services	Analysis based on document review and interviews with ELP stakeholders

<b>Evaluation Issues</b>	<b>Questions</b>	<b>Sub-questions</b>	<b>Indicators</b>	<b>Data sources and analysis methods</b>
Effectiveness, continued		<p>To what extent does the ELP help other component programmes effectively deliver (effectively incorporate environmental law?) their Programmes?                      Is this effectiveness (value-added, ability to help programmes incorporate environmental law) different for global thematic programmes and regions?                      If so, why?                      Based on the analysis above, what mechanisms or approaches should the ELP incorporate into its programme delivery to increase effectiveness?                      What is required of component programmes with which the ELP works to increase programme delivery of both or either ELP or other component programmes? What, specifically, should ELP be doing to increase its interaction, including programme delivery, with regions?</p>	<p>Evidence of joint programming or activities; high degree of satisfaction of partners (regions and globally)</p>	<p>Analysis based on document review and interviews with regional and global thematic staff</p>



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Evaluation Issues	Questions	Sub-questions	Indicators	Data sources and analysis methods
Organizational model	<p>What is the organizational model of the ELP?</p> <p>To what extent does the organizational model of the ELP facilitate delivery of its programme?</p>	<p>What is the history and development of the ELP? To what extent has What is the current organizational model of the ELP? In terms of IUCN Secretariat? In terms of operational relations with the ELC? In terms of operational relations with other affiliated partner organizations?</p> <p>To what extent does the outposted nature of the Law Centre facilitate or inhibit delivery?</p> <p>What is the optimal structure for the ELP? What is needed, by way of organizational structure, to facilitate work in the regions?</p>		<p>Interviews with historically relevant staff (current and ex-staff) Analysis based on documentation, including organizational structure diagram, delegations of authority and interviews</p> <p>Analysis weighing pros and cons from a variety of sources, including interviews (ELP and HQ), historical analysis, financial viability</p>
Organizational capacity	To what extent is the strategic leadership of the ELP sound?		Strong positive perception; e.g. evidence of suitable management culture, proper direction setting, resource development, ensuring tasks are done, etc.	Analysis based on interviews, and possibly extract from Global Staff Survey

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<b>Evaluation Issues</b>	<b>Questions</b>	<b>Sub-questions</b>	<b>Indicators</b>	<b>Data sources and analysis methods</b>
Organizational capacity, continued	How efficient and effective is the management of the ELP?	Are the roles and responsibilities of all staff well-defined and implemented?	Written and anecdotal evidence of typical management functions, particularly internal communications, policies and procedures, etc (note: leadership, external network management, finance and human resources covered elsewhere in this performance area)	Analysis based on document review of management policies (finance, HR, delegations of authority, etc) and interviews
	To what extent does the ELP manage its networks effectively and efficiently?	To what extent does the ELP manage its relationship with and obligations to the Environmental Law Commission effectively and efficiently? To what extent does the ELP manage its relationship with the Partner Centres effectively and efficiently? What benefits and costs are associated with managing interaction with ELC and Partner Centres	Strong evidence of high return on investment (benefits vs. costs) in managing these networks; strong positive perception from staff and partners (ELC, partner centres)	Analysis based on interviews with stakeholders
	To what extent are staff satisfied and motivated?	Questions to be based on contents of Global Staff Survey	Positive perception of staff working in the ELP	Extract from Global Staff Survey
	To what extent is the financial management of the ELP sound?		Finance policy and procedures, positive audit report	Analysis based on document review and interviews (including audit and HQ Finance staff)

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<b>Evaluation Issues</b>	<b>Questions</b>	<b>Sub-questions</b>	<b>Indicators</b>	<b>Data sources and analysis methods</b>
Organizational capacity, continued	Is human resource management of ELP sound?		Sound policies, effective mechanisms for implementation, strong positive perception from staff	Analysis based on document review and interviews, particularly on issues raised by the Global Staff Survey
Financial viability	To what extent is the ELP financially viable?	To what extent is the business model or plan of the ELP sound?	Evidence of a sound business model or strategy; evidence that staff and management work within that business model	Analysis based on document review, interviews with staff both within and outside of the ELC (e.g. at HQ)
		What is the effect of the outposted ELP in Bonn on the financial viability of the ELP?	Cost analysis	Analysis of costs and benefits and scenarios based on (a) outposted office in Bonn separate from UN complex (b) outposted office in Bonn within UN complex and (c) repatriation of ELP to HQ
		What is the effect of the Environmental Law Library and ECOLEX on the financial viability of the ELP?	Cost analysis	
		How does the ELP interact with its donors?	Clear evidence (from, for example, the ABC List) of a donor engagement strategy and frequent contact	Analysis based on document review and interviews to assess changes in donor support in recent history

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Evaluation Issues	Questions	Sub-questions	Indicators	Data sources and analysis methods
Environmental Law Library and ECOLEX	To what extent are the Environmental Law Library and ECOLEX relevant to the practice of environmental law in its own right?	Is the purpose of the Environmental Law Library and ECOLEX clear and sound? Do stakeholders see the Environmental Law Library and ECOLEX as relevant to their work?	Strong perception that the Law Library and ECOLEX is an essential resource for environmental lawyers	Analysis based on interviews (particularly external stakeholders where possible; could be ELC members in this case)
	To what extent is the Environmental Law Library and ECOLEX effective in supporting the practice of environmental law and delivery of the IUCN Environmental Law Programme?		Strong perception that the Law Library and ECOLEX is an essential resource for environmental lawyers	Analysis based on interviews (particularly external stakeholders where possible; could be ELC members in this case)
	To what extent does the tripartite partnership between UNEP, FAO and IUCN adequately support the effectiveness of the Environmental Law Library and ECOLEX?	TBD further		Analysis based on document review and interviews with IUCN, FAO and UNEP
	Is the organization of the Environmental Law Library and ECOLEX effective and efficient?	TBD further		This analysis should adapt the principles identified in the Red List Consortium Review

## **ANNEX 3 STAKEHOLDERS INTERVIEWED**

### **IUCN**

#### **Office of the Director General**

Ibrahim Thiaw	Acting Director General and Regional Director, West Africa
Jane Garneau	Special Assistant to Director General

#### **Global Programme**

Bill Jackson	Director
Sue Manka	Senior Programme Coordinator
Jeff McNeely	Chief Scientist
David Sheppard	Head, Programme on Protected Areas
Ger Bergkamp	Coordinator, Water and Nature Initiative
Carl Gustav Lundin	Head, Marine Programme
Stewart Maginnis	Coordinator, Forest Conservation Programme
Martha Chouchena Rojas	Head, Policy, Biodiversity and International Agreements, Unit
Joshua Bishop	Special Advisor, Economics
Alex Moiseev	Advisor, Planning and Evaluation

#### **Global Strategies**

Gabriel Lopez	Director
Hans Friederich	Head, Conservation Finance and Donor Relations
Lucy Deram	Bilateral Relations
Alicia Held	Librarian

### **Global Operations**

Alison Rowles-Anobile	Director
Silvio Olivieri	Senior Technical Advisor for Conservation Information Systems
Diego Ruiz	Head, Human Resources
James Muchira	Internal Auditor

### **Regional Offices**

Maria Fernanda Espinoza	Regional Director, SUR
James Murumbedzi	Regional Director, ROSA
Grethel Aguilar Rojas	Regional Director, ORMA
Aban Kabraji	Regional Director, Asia
Odeh Al-Jayousi	Regional Director, WESCANA
Tamas Marghescu	Regional Director, Europe
Bihini Won Wa Musiti	Acting Regional Director, Central Africa
Geoffrey Howard	Regional Programme Coordinator, Eastern Africa
Patricia Moore	Head, Regional Environmental Law Programme – Asia
Laurent Granier	Senegal Country Office and Legal Advisor, West Africa Region

### **Commission on Environmental Law**

Sheila Abed	Chair
Michel Prieur	Vice-Chair
John Scanlon	Steering Committee member, and former Director, ELC
Jorge Caillaud	Honorary Member
Wolfgang Burhenne	Steering Committee member
Lee Paddock	Co-Chair, CEL Specialist Group on Enforcement and Compliance
Richard Ottinger	Co-Chair, Specialist Group on Energy, Law and Climate Change

Nilufer Oral Co-Chair, Specialist Group on Oceans, Coastal and Coral Reefs

Eugenia Wo Ching Sancho Co-Chair, Specialist Group on Implementation of CBD

Barbara Lausche Member, and author of history of ELP

### **Environmental Law Centre**

Alejandro Iza Head Environmental Law Program, and Director, Environmental Law Centre  
Charles Di Leva Former Director Environmental Law Centre

Francoise Burhenne-Guilmin Senior Counsel and former Director, ELC

Thomas Greiber Legal Officer

Sharelle Hart Legal Officer

Daniel Klein Legal Officer

Maria Socorro Manguiat Former Legal Officer

Tomme Young Former Legal Officer

Daniella Montag Finance, Human Resources and Protocol

Anni Lukacs Senior Information and Documentation Officer

Andrea Lesemann Documentation Officer

Monica Pacheco-Fabig Documentation Assistant

Ann DeVoy Projects Assistant

Jill Self Programme Assistant

### **Donor Organizations**

Erik Skoglund Swedish International Development Agency (Sida)

Francois Droz Swiss Agency for Development Cooperation (SDC)

Felix Hoogveld Ministry of Foreign Affairs, The Netherlands (DGIS)

Han Olav Ibrekk Norwegian Agency for Development Cooperation (NORAD)

Marita Steinke Head, Division of Environment and Sustainable Resources Management, Ministry for Development Cooperation, Germany (BMZ)

Nicola Breier Nature Protection Division, Ministry of the Environment, Germany (BMU)

**IUCN Academy of Environmental Law**

Nick Robinson Chair of IUCN Academy of Environmental Law, and former Chair, CEL

Ben Boer Co-Director of IUCN Academy of Environmental Law and Vice-Chair, Joint Task Force on Protected Areas

Jamie Benidickson Co-Director, IUCN Academy of Environmental Law

**Other Organizations**

Achim Steiner Executive Director, UNEP and Former Director General, IUCN

Iwona Rummel Bulska Chief, Environmental Law Branch, Division of Policy Development and Law (DPDL), UNEP

Ali Mekouar Director of Conference Council and Protocol and former Chief, Development Law Service, FAO

Kerry ten Kate Director, Business and Biodiversity Offsets Program, Forest Trends



## ANNEX 4 MAIN DOCUMENTS CONSULTED

The following list shows documents that were made available to the reviewers or were downloaded from relevant websites. The list is not exhaustive of all the documentation reviewed.

Websites of the following organizations, programmes or units were visited:

- IUCN Knowledge Network
- ELP, CEL and ELC
- ECOLEX
- IUCN Academy of Environmental Law
- UNEP and FAO
- The Foundation for International Environmental Law and Development

### General IUCN

1. The IUCN Programme 2005-2008 – Many Voices, One Earth, IUCN, November 2005
2. *The Future of Sustainability – IUCN Renowned Thinkers Meeting, Zurich, 29-31 January 2006* – Presentation
3. Minutes of meetings of the IUCN Council at which were presented reports from the CEL Chair (49<sup>th</sup>, 53<sup>rd</sup>- 57<sup>th</sup> and 60<sup>th</sup> meetings)

### Environmental Law Programme

1. *Weaving a Web of Environmental Law – Contributions of the IUCN Environmental Law Programme*, Barbara J. Lausche, 2005 (Manuscript)
2. IUCN Environmental Law Programme – Component Programme Plan 2005-2008; IUCN Intersessional Plan 2005-2008
3. IUCN Environmental Law Programme – Quadrennial Programme 2001-2004, draft, 1 June 2000
4. IUCN Environmental Law Programme – Strategic Plan 2002-2003
5. IUCN Environmental Law Centre – 2006 Strategic Workplan
6. Environmental Law Programme 2005/2006 Newsletter
7. Annual ELP Workplans 2004-2007

### Commission on Environmental Law

1. Commission on Environmental Law – Report 2001-2004 by the Chair, Nicolas A. Robinson
2. IUCN Commission on Environmental Law (CEL) – Mandate: 2005-2008
3. CEL Steering Committee Meeting, 13-15 June 2005, Cape Town, South Africa, Minutes of the Meeting

4. CEL Steering Committee Meeting, 4-5 April 2006, Bonn, Germany, Minutes of the Meeting
5. CEL Specialist Groups Meeting, 1-2 June 2006, Foz do Iguaçu, Brazil, Minutes of the Meeting
6. Development of CEL Strategic Plan 2006-2012 (Draft for discussion) – text and presentation

#### **Environmental Law Centre**

1. IUCN Environmental Law Centre (ELC) – Project Management, Guidelines for Project Managers
2. 2006-2007-2008 Income and Expenditure Forecast (1 December 2006 update)
3. ABC List Review as of 1 December 2006
4. Financial Status as of 30 November 2006
5. Financial Statements for the year ended 31 December 2005 – Letter of Presentation and annexes
6. Budget 2007-2008 – Review as of 1 December 2006
7. IUCN *Webtrends* statistics

#### **ECOLEX**

1. Ecoler Partnership Agreement of November 2001 between the United Nations Environment Programme (UNEP), IUCN – The World Conservation Union, and the Food and Agriculture Organization (FAO)
2. Memorandum of Understanding between IUCN/ELC and UNEP for developing a common search engine of ECOLEX/FAOLEX etc. of July 2003
3. Memorandum of Understanding between IUCN/ELC and UNEP relating to the maintenance of the ECOLEX database computer system and improving on the ECOLEX database of June 2004
4. 13<sup>th</sup> Meeting of the ECOLEX Steering Committee, Bonn, Germany, 8-9 March 2006, Minutes of the Meeting
5. ECOLEX – A gateway to environmental law – information sheets
6. Statistics for [www.ecolex.org](http://www.ecolex.org) for September-November 2006: monthly history, visitors domains/countries, host (top ten), robots/spiders visitors etc

#### **IUCN Academy of Environmental Law**

1. IUCN Academy of Environmental Law – Paper for IUCN Council from the Commission on Environmental Law (for the 57<sup>th</sup> meeting of IUCN Council, 9-11 December 2002)
2. Minutes of the 57<sup>th</sup> Meeting of the IUCN Council, 9-11 December 2002
3. License Agreement between IUCN – the World Conservation Union, and Jamie Benidickson, on behalf of a non-profit Canadian corporation to be incorporated as the IUCN Academy of Environmental Law of 22 and 29 May 2006

4. IUCN Academy of Environmental Law Secretariat – Report to Governing Council (of the Academy), October 2006, University of Ottawa, Canada
5. 4<sup>th</sup> IUCN Academy of Environmental Law Colloquium, October 16-20, 2006, Pace University School of Law – Colloquium Program

#### **IUCN Presence in Germany**

1. Letter from Dr Gallas, for the BMU Minister to DG David McDowell of 6 October 1998
2. Agreement between the Federal Republic of Germany and IUCN concerning the Occupancy and Use of Premises by IUCN in Bonn of 7 December 1998
3. Agreement between the IUCN and KSSF of January 1999
4. 7 December 1999 letter from Dr. Edmonds from BMU to IUCN regarding BMU's lump sum payment
5. 26 February 2002 letter from Sparkasse Bonn
6. 12 May 2002 letter from Thomas Krummel to John Scanlon

#### **ELP Publications**

IUCN Environmental Law Programme Publications 2001-2004, CD-ROM

No. 65 *Les conventions locales de gestion des ressources naturelles et de l'environnement : Légalité et cohérence en droit sénégalais* □ Laurent Granier, 2006

No. 60 *Judges and the Rule of Law - Creating the Links: Environment, Human Rights and Poverty* □ Thomas Greiber (Ed.), 2006

No. 59 *Legal Aspects in the Implementation of CDM Forestry Projects*; Maria Socorro Z. Manguiat, Roda Verheyen, Jens Mackensen and Gerald Scholz, 2005

No. 57 *Explanatory Guide to the International Treaty on Plant Genetic Resources for Food and Agriculture*; Gerald Moore and Witold Tymowski, 2005

No. 56 *An Introduction to the African Convention on the Conservation of Nature and Natural Resources*; IUCN ELP, 2004 □

No. 55 *International Water Governance: Conservation of Freshwater Ecosystems. Vol. 1 International Agreements - Compilation and Analysis*; Alejandro Iza (Ed.), 2004

No. 54 *Accessing Biodiversity and Sharing the Benefits: Lessons from Implementing the Convention on Biological Diversity* edited by Santiago Carrizosa, Stephen B. Brush, Brian D. Wright, Patrick E. McGuire, 2004

- No. 52 *Drafting Legislation for Sustainable Soils: A Guide*; Ian Hannam and Ben Boer, 2004
- No. 51 *Water as a Human Right?* John Scanlon, Angela Cassar, Noémi Nemes, 2004
- No. 31 *Draft International Covenant on Environment and Development*; Third Edition: Second Revised Text, 2004
- No. 49 *International Environmental Governance - An International Regime for Protected Areas*; edited by John Scanlon and Françoise Burhenne-Guilmin, 2004
- No. 47 *Energy Law and Sustainable Development*; Adrian J. Bradbrook, Richard L. Ottinger, 2003
- No. 46 *An Explanatory Guide to the Cartagena Protocol on Biosafety*; Ruth Mackenzie, Françoise Burhenne-Guilmin, Antonio G.M. La Viña and Jacob D. Werksman in cooperation with Alfonso Ascencio, Julian Kinderlerer, Katharina Kummer and Richard Tapper, 2003
- No. 45 *Legal and Institutional Frameworks for Sustainable Soils*; Ian Hannam with Ben Boer, 2002
- No. 44 *Arctic Legal Regime for Environmental Protection*; Linda Nowlan, 2002
- No. 43 (2) *Environmental Law in Developing Countries - Selected Issues Vol. II* Marianela Cedeño Bonilla, Edgar Fernández Fernández, Sondes Jemaiel, Rose Mwebaza and Dana Zhandayeva (coordinated by Françoise Burhenne-Guilmin), 2004
- No. 43 (1) *Environmental Law in Developing Countries - Selected Issues*; Nazrul Islam, Isabel Martinez, Ikechi Mgbeoji, Wang Xi (coordinated by Françoise Burhenne-Guilmin), 2001
- No. 41 *The TRIPS Agreement, Sustainable Development and the Public Interest Discussion Paper*; Simon Walker, 2001
- No. 40 *A Guide to Designing Legal and Institutional Frameworks on Alien Invasive Species*; Clare Shine, Nattley Williams and Lothar Gündling, 2000
- No. 39 *Landscape Conservation Law - Present Trends and Perspectives in International and Comparative Law*; IUCN ELP/ PA, Societe Francaise pour le Droit de l'Environnement, 2000
- No. 32 *Biodiversity in the Seas: Implementing the Convention on Biological Diversity in Marine and Coastal Habitats*, Fontaubert de, A. C., Downes, D.R., Agardy, T.S, 1996

No. 31 *Draft International Covenant on Environment and Development* □ Commission on Environmental Law of IUCN - The World Conservation Union in cooperation with ICCEL - International Council of Environmental Law, 1995 Second Edition: Updated Text, 2000; Third Edition: Second Revised Text, 2004

No. 30 *A Guide to the Convention on Biological Diversity*, Glowka, L. et al. 1994;

No. 29 *Biological Diversity Conservation and the Law: Legal Mechanisms for Conserving Species and Ecosystems*; Klemm, C.de; Shine, C., 1993

### **Other IUCN Publications**

*Transboundary Protected Areas for Peace and Protection*, Sandwith T., Shine C., Hamilton L., Sheppard D., 2003

*International Ocean Governance – Using International Law and Organizations to Manage Marine Resources Sustainably*, Kimball L.A., 2003

*Disclosure Requirements: Ensuring mutual supportiveness between the WTO TRIPS Agreement and the CBD*, IUCN and other organizations, 2005

*Genetically Modified Organisms and Biosafety – A background paper for decision-makers and others to assist in consideration of GMO issues*, Young T. 2004 (IUCN Policy and Global Change Series No 1)

*Flow - The Essentials of Environmental Flows* - Dyson M., Bergkamp G., and Scanlon J., editors – 2<sup>nd</sup> edition, 2003

*Change – Adaptation of Water Resources Management to Climate Change*, Bergkamp G., Orlando B., and Burton I., 2003

*Value – Counting Ecosystems as Water Infrastructure*, Emerton L., and Bos E., 2004

*Pay - Establishing payments for water-shed services*, Smith M., de Groot D., Bergkamp G., 2006

*Governance of the Mediterranean Sea – Outlook for the Legal Regime*, Chevalier C., 2005