

Recommendation	Response	Intended Result	Activities	Responsibility	Indicators	Status and timeframe
Recommendation 2.1 ¹ . To enhance the relevance and effectiveness of the GWAP process, IUCN, supported by Sakhalin Energy, must continue efforts to engage other energy companies on the Sakhalin Shelf in the process, both formally and informally.	IUCN agrees with this recommendation.	Other energy companies working on the Sakhalin Shelf actively engage with the GWAP, formally or informally, provide information on their activities and fully or partially implement GWAP recommendations.	<ul style="list-style-type: none"> Document lessons learned from GWAP process and use these to market the ideas and concepts to other energy companies, their lenders and relevant Russian governmental bodies Arrange high-level meetings between GWAP Chair and Russian Ministry of Natural Resources and Environment, relevant energy companies and State Duma Participate in IWG meetings and other relevant Russian, international and regional Oil and Gas meetings Send invitations to energy companies to participate in the GWAP meetings Send GWAP reports to energy companies 	<ul style="list-style-type: none"> GWAP Programme Officer GWAP Chair Sakhalin Energy 	<ul style="list-style-type: none"> One or more energy companies are actively engaged in the GWAP process (either participating in GWAP meetings and/or becoming a contracting company) One or more energy companies provide information on their activities and implement GWAP's recommendations on a regular basis 	2012 and beyond
Recommendation 2.2. To enhance the relevance of the GWAP process, IUCN, in consultation with the IWC and NGOs, must intensify efforts to secure funding for the rangewide initiative for the western grey whale (WG) – which will remain important despite emerging evidence of trans-Pacific migration by the animals.	IUCN agrees with this recommendation.	<p>The funding for the rangewide initiative for the western grey whale is secured.</p> <p>Support from relevant NGOs, IGOs and governments for the rangewide initiative for the western grey whale is secured.</p>	<ul style="list-style-type: none"> Develop and implement effective fundraising strategy to secure funding for the rangewide initiative for the western grey whale in collaboration with IWC and relevant NGOs and IGOs Engage relevant NGOs, IGOs and governments and obtain their support for the rangewide initiative for the western grey whale 	<ul style="list-style-type: none"> GWAP Programme Officer, GWAP Chair, Greg Donovan, Dave Weller and Robert L. Brownell, Jr. (in collaboration with IWC and relevant NGOs) 	<ul style="list-style-type: none"> Sufficient funding for rangewide initiative for the western grey whale is secured by IUCN Relevant NGOs, IGOs and governments support and/or engaged into the rangewide initiative for the western grey whale 	2012 and beyond
Recommendation 2.3. To enhance the relevance of the GWAP process for IUCN, IUCN's Global Marine and Polar Programme (GMPP) should ensure adequate interaction, engagement and cross-fertilisation with and between the GWAP's work and that of its other projects and activities, as well as the Business and Biodiversity Programme and other relevant activities of the Secretariat and Commissions.	IUCN agrees with this recommendation.	Adequate interaction, engagement and cross-fertilisation are ensured between the GWAP's work and the Business and Biodiversity Programme, as well as with other relevant activities of the Secretariat and Commissions.	<ul style="list-style-type: none"> Organise a meeting for IUCN staff to inform them about GWAP's work Send regular updates about GWAP process to IUCN Programmes and Commissions Liaise with other IUCN Programmes and Commissions to identify and work on issues of 	<ul style="list-style-type: none"> GWAP Programme Officer GWAP logistic and communication officer Director of GMPP 	<ul style="list-style-type: none"> Lessons learned from the GWAP process are well documented, analysed and provided to relevant IUCN Programmes and Commissions One or more Programmes and Commissions are using best practices and lessons learned from the GWAP process 	2012 and beyond

¹ Recommendation numbers are keyed to chapter numbers in the report.

			<p>mutual interest</p> <ul style="list-style-type: none"> • Document lessons learned from GWAP process and inform the Business and Biodiversity Programme, relevant Programmes and Commissions about them • Involve the Business and Biodiversity Programme in a lessons learned and best practices exchange process • Work with IUCN Offices in relevant countries, to keep them up to date, informed and engaged 		<ul style="list-style-type: none"> • Best practices and lessons learned from the Business and Biodiversity Programme are effectively applied to the GWAP process 	
<p>Recommendation 2.4. IUCN should affirm its commitment to, and clarify its procedures for, acting both as neutral convenor of the GWAP and also as active conservation advocate on matters addressed by the panel.</p>	<p>IUCN partially agrees with this recommendation. IUCN's commitment and procedures for acting as a neutral convenor are clearly stated in the TOR and effectively implemented by IUCN. The Panel, Sakhalin Energy and observers regularly express their appreciation of IUCN commitment and the procedures at GWAP meetings and beyond.</p> <p>IUCN agrees that it should play an active conservation advocacy role on matters addressed by the panel, has done so and will continue to do so in consultation with the Panel, Sakhalin Energy and relevant NGOs.</p>	<p>IUCN acts as an active conservation advocate on matters addressed by the panel and ensures independence of the panel</p>	<ul style="list-style-type: none"> • Develop, in consultation with GWAP members, Sakhalin Energy and relevant NGOs, and implement an effective conservation advocacy plan 	<ul style="list-style-type: none"> • GWAP Programme Officer • GWAP Logistics and Communications Officer 	<ul style="list-style-type: none"> • The independence of the panel is effectively maintained by IUCN • IUCN's advocacy contributes to promotion of Panel's recommendations and best practices in the energy sector 	<p>2012</p>
<p>Recommendation 3.1. Sakhalin Energy should ensure that it delivers a full and timely flow of information regarding the South Piltun development to the panel.</p>	<p>IUCN agrees with this recommendation.</p>	<p>A full and timely flow of information from Sakhalin Energy to the panel regarding the South Piltun development is ensured.</p>	<ul style="list-style-type: none"> • Liaise with Sakhalin Energy to ensure full and timely flow of information regarding the South Piltun development to the panel • Ensure that the South Piltun development topic is included in the GWAP meeting agenda • Organize regular conference calls in order to update Panel members on the topic 	<ul style="list-style-type: none"> • GWAP Programme Officer • Sakhalin Energy 	<ul style="list-style-type: none"> • Sufficient information regarding the South Piltun development is provided to the panel in a timely manner 	<p>2012 and beyond</p>
<p>Recommendation 3.2. The panel should continue its efforts to improve the specificity, clarity and practicability of its recommendations.</p>	<p>IUCN agrees with this recommendation.</p>	<p>The Panel's recommendations are specific, measurable, achievable, time-bound and reflect requirements set up in the TOR for them</p>	<ul style="list-style-type: none"> • Work with the GWAP Chair and panel members to ensure that Panel recommendations are specific, measurable, achievable, time-bound and reflect requirements set up in the TOR for them 	<ul style="list-style-type: none"> • GWAP members • GWAP Programme Officer • Sakhalin Energy • GWAP Logistics and Communications Officer 	<ul style="list-style-type: none"> • Panel recommendations are specific, measurable, achievable, time-bound and reflect requirements set up in the TOR for them • The percentage of recommendations in the category "Rejected by SE" 	<p>2012 and beyond</p>

			<ul style="list-style-type: none"> Examine the merits of selecting a new panel member with strong practical experience of addressing environmental and technical concerns from within the oil and gas sector Organize field workshops on Sakhalin island for Panel members 		<p>is reduced from the present 3.4%</p> <ul style="list-style-type: none"> The total number of recommendations that are “closed satisfactorily” is raised from the present 45% (184 recommendations on a total of 409). 	
Recommendation 3.3. IUCN should ensure that arrangements for substantively filling the GWAP coordinator position are clearly communicated and fully understood by all stakeholders.	IUCN agrees with this recommendation. This recommendation has been implemented satisfactorily and closed.					
Recommendation 3.4. IUCN, its GMPP and the GWAP should strengthen their engagement with the Russian authorities and the Interdepartmental Working Group (IWG) with regard to the GWAP process.	IUCN agrees with this recommendation.	Russian authorities and the Inter-departmental Working Group are actively involved in the GWAP process.	<ul style="list-style-type: none"> Establish and maintain good communication and exchange of information with the Russian Federal Ministry of Natural Resources and Environment and the Ministry of Natural Resources and Environment of the Sakhalin Oblast Send invitations to the Russian authorities and the Interdepartmental Working Group to participate in the GWAP meetings Establish and maintain good communication and exchange of information with the Interdepartmental Working Group Send GWAP reports to the Russian authorities and the Inter-departmental Working Group 	<ul style="list-style-type: none"> GWAP Chair Russian members of GWAP Director of GMPP GW Programme Officer GW Logistics and Communications Officer 	<ul style="list-style-type: none"> GWAP and the Interdepartmental Working Group maintain good communication and exchange of information with each other GWAP maintains good communication and exchange of information with the Russian Federal Ministry of Natural Resources and Environment (MNR) and the Ministry of Natural Resources and Environment (MNR) of the Sakhalin Oblast A permanent representative(s) from Federal MNR and/or MNR of Sakhalin Oblast regularly attend(s) GWAP meetings 	2012 and beyond
Recommendation 3.5. IUCN and Sakhalin Energy should support closer interaction between the panel and local authorities and NGOs on Sakhalin.	IUCN agrees with this recommendation.	Active involvement of Sakhalin Oblast and local NGOs to GWAP process.	<ul style="list-style-type: none"> Organize a local meeting on Sakhalin Island to exchange information and opinions and establish good communication with the Sakhalin’s Oblast and local NGOs Send invitations to the Sakhalin’s Oblast and local NGOs to participate in the GWAP meetings Send GWAP reports to the Sakhalin’s Oblast and local NGOs 	<ul style="list-style-type: none"> GW Programme Officer Sakhalin Energy GW logistic and communication officer GWAP members 	<ul style="list-style-type: none"> The Ministry of Natural Resources, governmental bodies and local NGOs from the Sakhalin Oblast are actively engaged into in the GWAP process Representatives from the Ministry of Natural Resources and Environment (MNR), other relevant governmental bodies of the Sakhalin Oblast and local NGOs regularly attend GWAP meetings 	2012 and beyond
Recommendation 3.6. Before each meeting, the panel chair and the IUCN coordinator should prepare a short document assessing the	IUCN agrees with this recommendation.	<ul style="list-style-type: none"> A GWAP performance assessment is prepared and disseminated to participants at least 2 weeks prior to every GWAP meeting. 	<ul style="list-style-type: none"> Assess performance of the GWAP and disseminate the results of the assessment to participants at least 2 weeks prior to 	<ul style="list-style-type: none"> GW Programme Officer and GWAP Chair in consultation with Sakhalin Energy, GWAP members and observers 	<ul style="list-style-type: none"> An assessment of GWAP performance is completed and disseminated to participants at least 2 weeks prior to every GWAP 	2012 and beyond

performance of the GWAP, referring to the previous meeting and the intervening period, and table this in the self-assessment slot on the agenda for discussion.		<ul style="list-style-type: none"> • GWAP performance assessment is made available on the GWAP website after its discussion at the GWAP meeting. 	every GWAP meeting Publish GWAP performance assessments on the GWAP website after their discussion at the GWAP meetings.		<ul style="list-style-type: none"> • GWAP performance assessments are made available at the GWAP website after their discussion at the GWAP meetings 	
Recommendation 3.7. IUCN and Sakhalin Energy should work together to build a new and more inclusive trust and process in the GWAP, with more flexible thinking about how to involve other companies, NGOs and local and national government – even if these parties do not all take part in the formal panel process as currently constituted.	IUCN agrees with this recommendation.	A consultative mechanism that allows wide participation of other energy companies, NGOs and local and national government in the GWAP process is organized.	<ul style="list-style-type: none"> • Prepare and implement an action plan in close collaboration with Sakhalin Energy to facilitate consultation and involvement of other energy companies, NGOs and local and national government in the GWAP process • Document lessons learned from GWAP process and use these to market the ideas and concepts to other organisations, donors, etc. 	<ul style="list-style-type: none"> • GWAP Programme Officer • GWAP Chair • Sakhalin Energy • GWAP logistic and communication officer 	<ul style="list-style-type: none"> • A consultative mechanism established by IUCN allows wide participation of other energy companies, NGOs and local and national government in the GWAP process. 	2012 and beyond
Recommendation 4.1. IUCN and the GWAP chair should carry out a review of all panel members and determine whether to retain or replace them. Without increasing the size of the panel, they should aim to increase Russian representation and to ensure that at least one new member has strong practical experience of addressing environmental and technical concerns from within the oil and gas sector.	IUCN agrees with this recommendation.	A 360° review of Panel members is performed on a regular basis. If one member has to be replaced, a candidate with strong practical experience of addressing environmental and technical concerns from within the oil and gas sector and/or a Russian national should be chosen to replace him/her ² .	<ul style="list-style-type: none"> • Perform the 360° review of panel members on a regular basis • If one member has to be replaced, replace him/her with a candidate with strong practical experience of addressing environmental and technical concerns from within the oil and gas sector and/or a Russian national 	<ul style="list-style-type: none"> • GWAP Programme Officer • GWAP Chair 	<ul style="list-style-type: none"> • The 360° review of the panel is performed on a regular basis • Appropriate Russian representation in GWAP is in place • At least one member of the Panel has a strong practical experience of addressing environmental and technical concerns from within the oil and gas sector 	2012 and beyond
Recommendation 4.2. The panel should maintain its use of task forces, provided that panel members retain their independent stance in task force discussions, and that this independence is safeguarded by the private and plenary meetings of the panel as a whole.	IUCN agrees with this recommendation.	Task forces meetings are maintained with a special emphasis on the independence of each Panel member's stance. The decisions of the private and plenary meetings of the panel as a whole take into account whole range of the panel members' opinions.	<ul style="list-style-type: none"> • Organise task force meetings on a regular basis where IUCN acts as a neutral convenor and ensures that whole spectre of panel member opinions is taken into consideration in the process of recommendation-making 	<ul style="list-style-type: none"> • GWAP chair • GWAP Programme Officer • Panel members 	<ul style="list-style-type: none"> • GWAP task forces work effectively and provide useful input into the work of the panel • Whole spectre of opinions of panel members is taken into consideration in the process of recommendation-making 	2012 and beyond
Recommendation 4.3. The panel should ensure that its environmental monitoring task force functions effectively and catches up with its work.	IUCN agrees with this recommendation.	Facilitate the work of the environmental monitoring task force (EMTF) and ensure that it works effectively and provides relevant recommendations in a timely manner.	<ul style="list-style-type: none"> • Consider the possibility of holding an EMTF meeting in 2012 • Consult GWAP members and environmental monitoring experts involved into the work of the environmental monitoring task force on how to facilitate their work and make it more effective • Regularly update EMTF 	<ul style="list-style-type: none"> • GWAP Chair • Panel members • GWAP Programme Officer 	<ul style="list-style-type: none"> • The environmental monitoring task force works effectively and provides relevant recommendations in a timely manner • For the Environmental monitoring category, the percentage of recommendations that are "open – in need of clarification/expansion" is reduced 	2012

• ² According to the new TOR (2011), the tenure of members is now subject to a limit, to allow rotation.

			recommendations status		<ul style="list-style-type: none"> For the Environmental monitoring category, the percentage of recommendations that are “open” or “closed unsatisfactorily” is reduced from the present 60% 	
<p>Recommendation 4.4. Instead of attempting focused information or question and answer sessions on the western grey whale and the WGWAP, IUCN should give prominence to its and the panel’s readiness to answer questions via the website, and actively seek the collaboration of Russian and other NGOs in spreading the word about this. It should also include a ‘frequently asked questions’ link to the fact sheet on the website.</p>	<p>IUCN agrees with this recommendation.</p>	<ul style="list-style-type: none"> The IUCN and the Panel demonstrate their readiness to answer questions via the website and spreads the word about this. “Ask an expert” and “frequently asked questions” content containers are added to the website. Relevant NGOs and IWC place a link to the WGWAP website on their websites The WGWAP website is user-friendly and contains accurate up-to-date information for the general public as well as for scientists 	<ul style="list-style-type: none"> Add “Ask an expert” and “frequently asked questions” content containers to the WGWAP website Arrange with relevant NGOs and IWC that a link to the WGWAP website is placed on their websites Ensure that the WGWAP website is user-friendly and contains accurate up-to-date information for the general public as well as for scientists Update website regularly 	<ul style="list-style-type: none"> WGW Programme Officer WGW Logistics and Communications Officer 	<ul style="list-style-type: none"> An FAQ (“Frequently Asked Questions”) content container is added on the WGW website. An “Ask an expert” content container is added to the WGWAP website Relevant NGOs and IWC have a link to the WGWAP website on their websites The WGWAP website is user-friendly and contains accurate up-to-date information for the general public as well as for scientists 	<p>2012</p>